Relational Awareness & Management

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Agenda

- 1. Self Awareness Brief Review
- 2. Relational Awareness Neutralize Space
- 3. Strategies for success



Your Story = Perception



Photo by Maegan Martin on Unsplash

Your Story = Perception

INFLUENCES

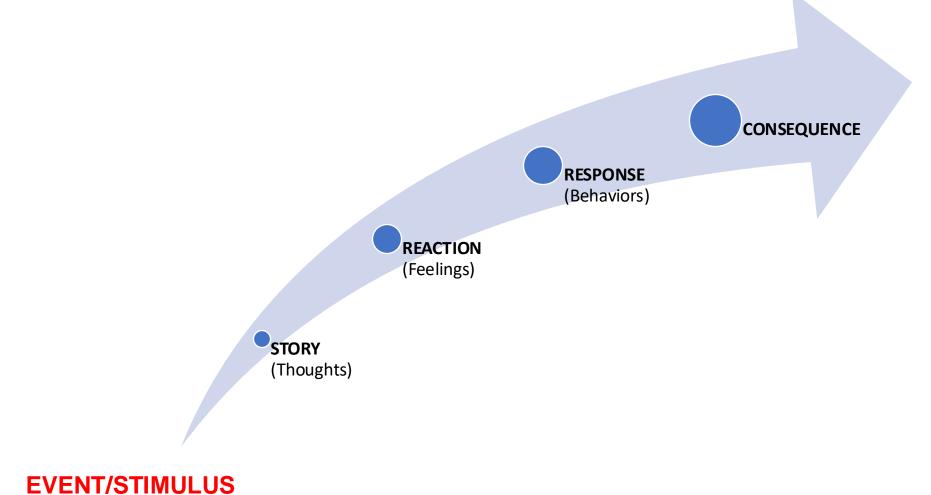
- Age
- Birth order
- Culture
- Day of the Week
- Education
- Friends
- Gender
- Social media
- Past experiences
- Personality traits
- Religious/Spiritual
- Strengths & Limitations
- Resources finances, health etc.
- Ancestral baggage

- > Values
- Beliefs about ourselves/ others and the world

Unconscious Bias



The story – self awareness



Relational Awareness – "Lets Talk"

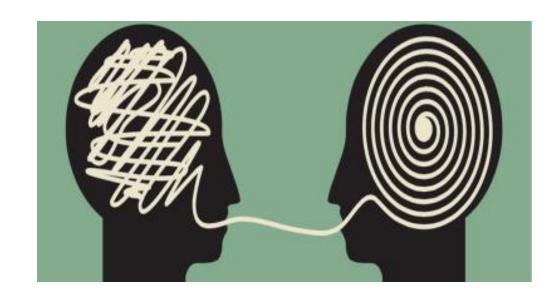
- Who are they?
- What's important to them?
- How might they be writing the story about you?
- How might they be writing the story about the situation?



Stories

NEUTRALIZE THE SPACE

NEUTRALIZE THE SPACE



Judgement = DYSREGULATION

- Moving against
- Moving away
- Moving towards

SAFETY

Power differentials

What affects this space?

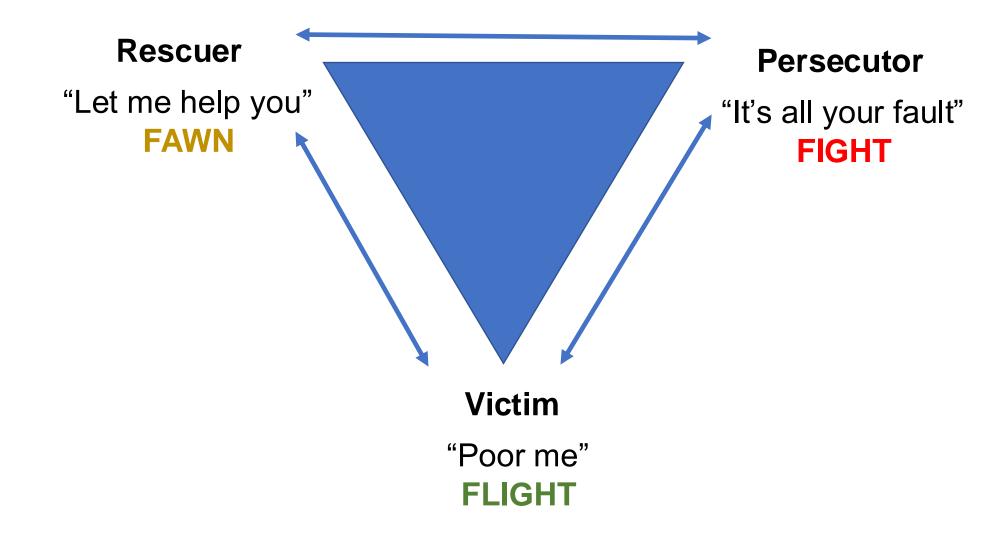
Lack of

- Certainty
- Choice
- Care
- Transparency
- Communication
- Fairness

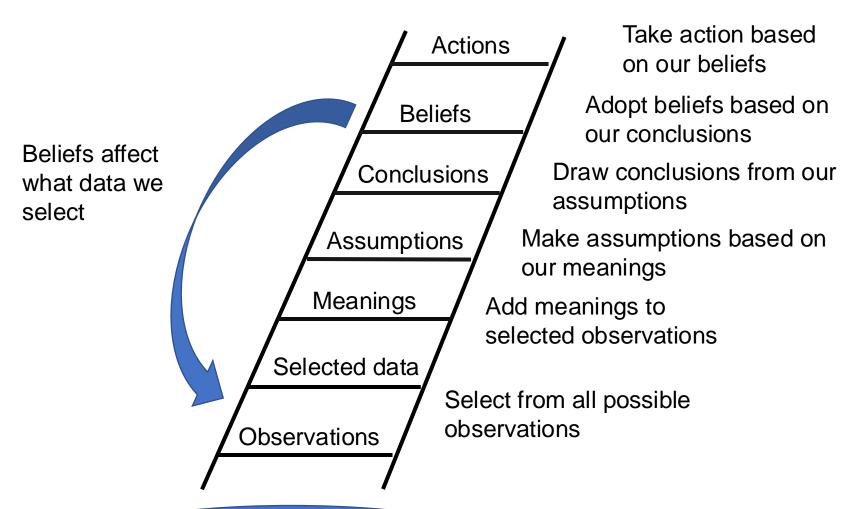


Getty Images: Jena Ardell

Karpmans Drama Triangle



Ladder of inference



Inference

Pool of observable data

The ladder of Inference (Argyris, C. (1982))

Intention v Impact – the insight gap

Internally

"We judge ourselves by our intentions which are always good, and others by their behaviors and actions"

Externally

Others judge us by our impact not our intention

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Which of the last 3 concepts most resonates?

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Strategies for neutralizing the space

- 1. Recognize feedback
- 2. Active listening
- 3. Feedback
- 4. The TED approach
- 5. Helpful phrases



1. Recognizing Feedbak

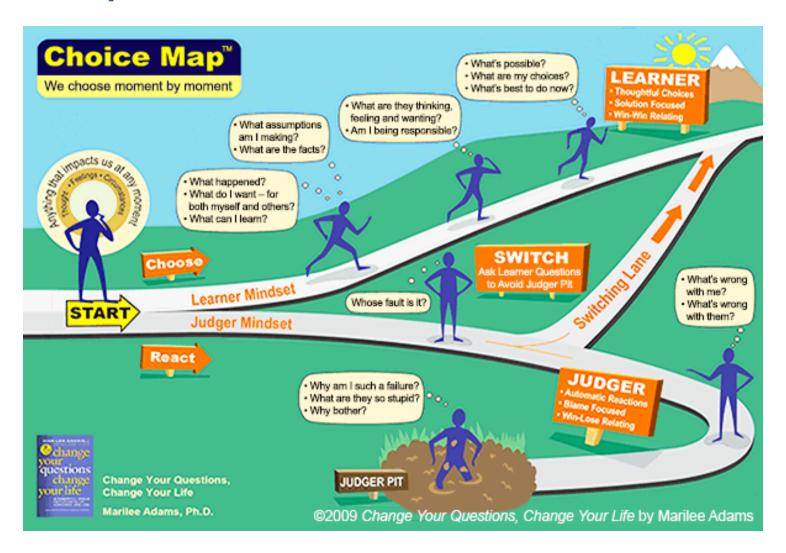
- Silence
- "Yes, but"
- Debating, rationalizing, minimizing
- Lack of eye contact
- Tone in voice
- Facial expressions

- Gut feeling
- Hearing gossip
- Body language
- Repeating behavior
- Obstructive behaviors
- Avoidant behavior

2. Active Listening

1. Mindset

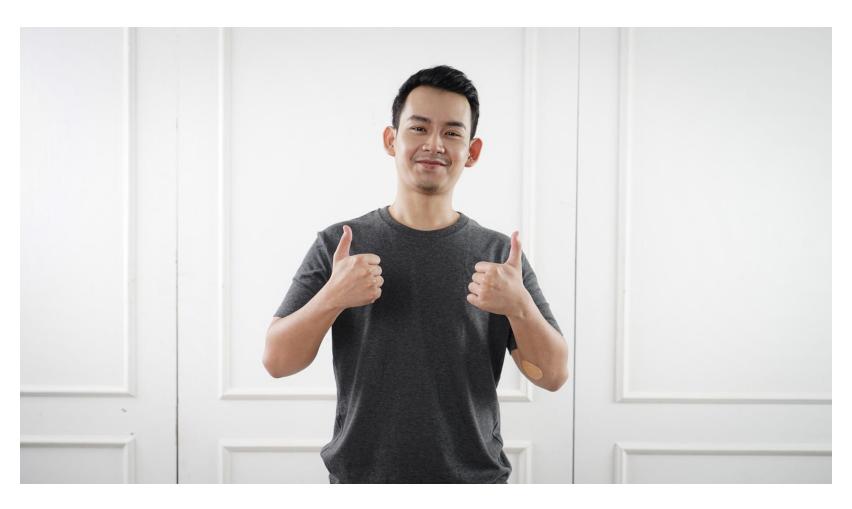
Choice Map



2. Active Listening

- 1. Mindset
- 2. Listen to understand Understanding is not agreement
- 3. Listen with curiosity Ask good questions to learn more
- 4. Listen for what you can agree with positions vs interests
- 5. Acknowledge other's viewpoint (using paraphrasing)

3. Feedback



The Wise (learner mindset)

- Listen with curiosity
- Express concern about their impact on others
- Take responsibility
- Adjust behavior
- Thank YOU



The Foolish (Judger mindset)

- Defensive, debate, blame
- Focus on their good intentions
- Angry, misunderstood, victims
- Yes, but ...
- No awareness of impact
- Treat you as the enemy



Giving Feedback



- Voice concerns
- Give feedback
- Coach for change
- Give resources



- Stop talking about the problem
- Outline expectations
- Give consequences and timelines
- Share responsibility
- Document

Asking and Receiving

ASK for feedback

- Up, down and sideways
- "What should I Stop, Start, Keep doing?"
- "Is this working for you?"
- "How can I be helpful?"

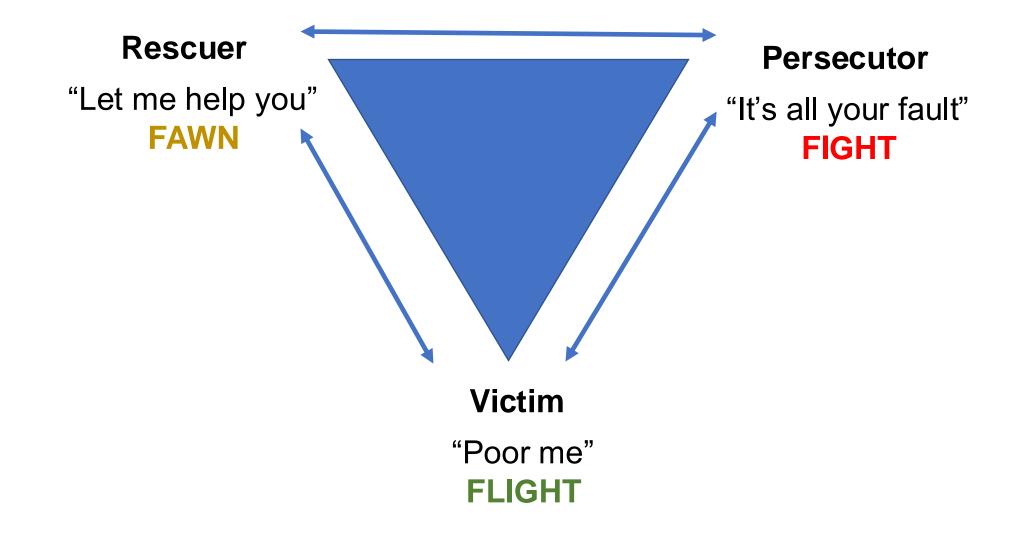
RECEIVING feedback

Do what the"Thank you"

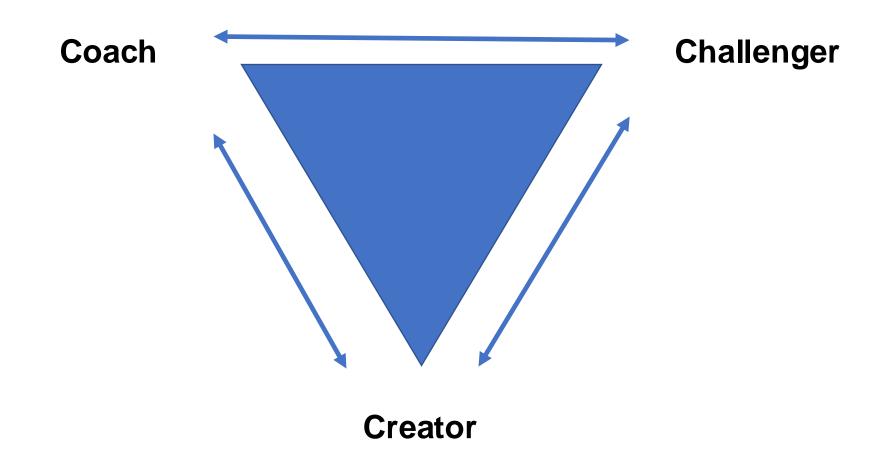


- "Tell me more ..."
- "Here's where I struggle ..."

4. Karpmans Drama Triangle



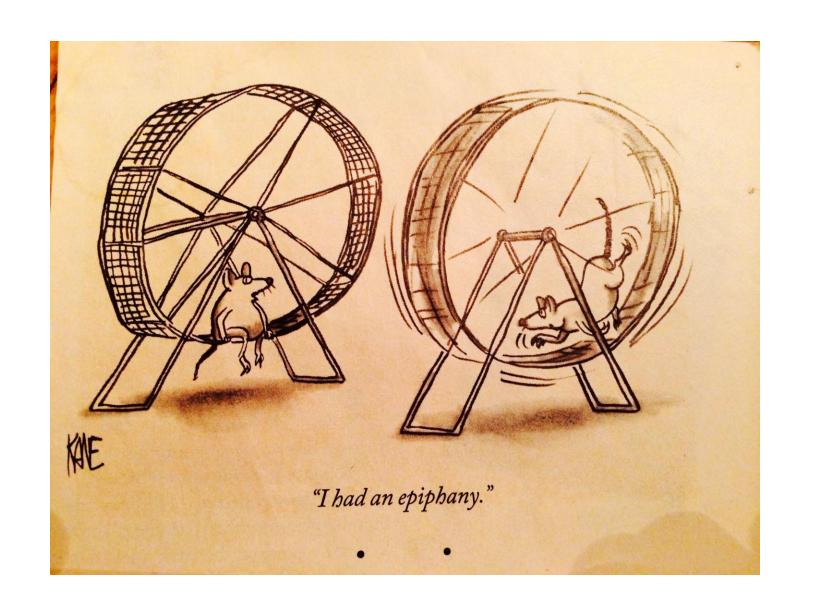
David Emerald – The Empowerment Dynamic



5. Helpful phrases

- "I'm confused", "Help me understand", "How can I be helpful?"
- "Perhaps I misunderstood ...", "Here's where I struggle"
- "Unfortunately, I can't ... I can ..."
- "I'm sorry vs I apologize"
- "Duly Noted"
- Tentative language "I wonder ...", "Sometimes ..."

NEUTRALIZE THE SPACE



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What is one thing you are going to do differently?

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Reflection

